

Client: Ineos Chlor Ltd

Sector: Process Industries, Manufacturing & Packaging

Key tools or services: Implementation – Problem Solving, 5S

Requirement

Ineos Chlor's Runcorn site has been pursuing continuous improvement and operational excellence for a long time now, however, there was a feeling that operators had become rather less involved in recent times and a fresh approach was needed. The CM2 chloromethanes plant, which converts 500Te a day of chlorine into derivatives such as solvents, decided to engage us.

Response

Although Ineos has had huge successes within its manufacturing improvement journey over the last few years, it was recognised that they still needed a greater level of involvement in improvement processes from the operating teams.

CM2 chose to focus on their effluent and organic recovery plant operation as it was an area that demanded a lot of operator attention, but, being out of the way, was hard to keep up to the highest standards. They were working hard but could they work smarter?

Result

- > £100,000 saving on recovered product
- > 87% reduction in number of operator interventions

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The picme® consultant was able to challenge established practices using experience gained working with other companies. By applying the masterclass process, it was possible to engage people in a structured approach to problem solving.

Jon Whieldon, CM2 Operations Manager

We offered a straight forward approach that we felt could deliver this step change, as well as offering us the opportunity to learn and apply best practice from elsewhere in the industry. We also supported the transfer of skills so that we could then continue the improvement journey using the masterclass Process ourselves, long after they had left us, thereby truly providing a long term solution.

Irene Robertson, Manufacturing Improvement Manager

About us

picme® is one of the UK's most respected business improvement consultancies. We have an impressive pedigree, having originally been set up by the DTI, Chemical Industries Association and several other trade organisations with the specific aim of helping to improve efficiency and competitiveness within the chemical, pharmaceutical, plastics, rubber and polymer industries.

Since then we have expanded our areas of expertise and are now the partner of choice for many of the country's leading organisations. We specialise in delivering world-class, sustainable business improvement to companies of all sizes, with emphasis on the development and up-skilling of the workforce as a whole.

Clients we are proud to work with

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